

SECURITIES AND EXCHANGE COMMISSION

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SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

ANNUAL AUDITED REPORT
FORM X-17A-5
PART III

| | |
|---|-------------------|
| OMB APPROVAL | |
| OMB Number: | 3235-0123 |
| Expires: | February 28, 2010 |
| Estimated average burden hours per response..... | 12.00 |

| |
|-----------------|
| SEC FILE NUMBER |
| 8-B-0241100 |

8-40905

FACING PAGE

**Information Required of Brokers and Dealers Pursuant to Section 17 of the
Securities Exchange Act of 1934 and Rule 17a-5 Thereunder**

REPORT FOR THE PERIOD BEGINNING 01/01/07 AND ENDING 12/31/07
MM/DD/YY MM/DD/YY

A. REGISTRANT IDENTIFICATION

NAME OF BROKER-DEALER: Lancaster Pollard & Co

ADDRESS OF PRINCIPAL PLACE OF BUSINESS: (Do not use P.O. Box No.)

65 E. State Street, 16th Floor

(No. and Street)

Columbus

OH

43215

(City)

(State)

(Zip Code)

NAME AND TELEPHONE NUMBER OF PERSON TO CONTACT IN REGARD TO THIS REPORT

T. Brian Pollard, President & Managing Director

(614) 224-8800

(Area Code - Telephone Number)

B. ACCOUNTANT IDENTIFICATION

INDEPENDENT PUBLIC ACCOUNTANT whose opinion is contained in this Report*

Plante & Moran, PLLC

(Name - if individual, state last, first, middle name)

65 E. State Street, Suite 600

Columbus

OH

43215

(Address)

(City)

(State)

(Zip Code)

CHECK ONE:

- ☒ Certified Public Accountant
☐ Public Accountant
☐ Accountant not resident in United States or any of its possessions.

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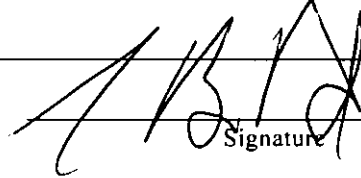
*Claims for exemption from the requirement that the annual report be covered by the opinion of an independent public accountant must be supported by a statement of facts and circumstances relied on as the basis for the exemption. See Section 240.17a-5(e)(2)

SEC 1410 (06-02)

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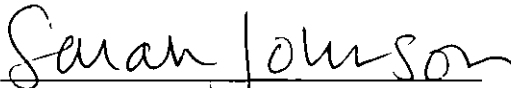
OATH OR AFFIRMATION

I, T. Brian Pollard, swear (or affirm) that, to the best of my knowledge and belief the accompanying financial statement and supporting schedules pertaining to the firm of Lancaster Pollard & Co., as of December 31, 20 07, are true and correct. I further swear (or affirm) that neither the company nor any partner, proprietor, principal officer or director has any proprietary interest in any account classified solely as that of a customer, except as follows:


Signature

President & Managing Director

Title


Notary Public



SARAH JOHNSON
NOTARY PUBLIC
STATE OF OHIO
Comm. Expires
May 13, 2012

This report ** contains (check all applicable boxes)

- ☒ (a) Facing Page.
- ☒ (b) Statement of Financial Condition.
- ☒ (c) Statement of Income (Loss).
- ☐ (d) Statement of Changes in Financial Condition.
- ☒ (e) Statement of Changes in Stockholders' Equity or Partners' or Sole Proprietors' Capital.
- ☐ (f) Statement of Changes in Liabilities Subordinated to Claims of Creditors.
- ☒ (g) Computation of Net Capital.
- ☐ (h) Computation for Determination of Reserve Requirements Pursuant to Rule 15c3-3.
- ☐ (i) Information Relating to the Possession or Control Requirements Under Rule 15c3-3.
- ☐ (j) A Reconciliation, including appropriate explanation of the Computation of Net Capital Under Rule 15c3-1 and the Computation for Determination of the Reserve Requirements Under Exhibit A of Rule 15c3-3.
- ☐ (k) A Reconciliation between the audited and unaudited Statements of Financial Condition with respect to methods of consolidation.
- ☒ (l) An Oath or Affirmation.
- ☐ (m) A copy of the SIPC Supplemental Report.
- ☐ (n) A report describing any material inadequacies found to exist or found to have existed since the date of the previous audit.

****For conditions of confidential treatment of certain portions of this filing, see section 240.17a-5(e)(3).**

Lancaster Pollard & Company

Contents

| | |
|--|--------------|
| Report Letter | 1 |
| Financial Statements | |
| Balance Sheet | 2 |
| Statement of Operations | 3 |
| Statement of Stockholder's Equity | 4 |
| Statement of Cash Flows | 5 |
| Notes to Financial Statements | 6-8 |
| Additional Information | 9 |
| Independent Auditor's Report on Additional Information Required by Rule 17a-5 of the Securities and Exchange Commission | 10 |
| Schedule I - Computation of Net Capital Under Rule 15c3-1 of the Securities and Exchange Commission | 11 |
| Schedule II - Claim for Exemption Under Rule 15c3-3 of the Securities and Exchange Commission | 12 |
| Independent Auditor's Report on Internal Control Required by Rule 17a-5 of the Securities and Exchange Commission | 13-14 |

Lancaster Pollard & Company

**(a wholly owned subsidiary of
Lancaster Pollard Holdings, Inc.)**

**Financial Report
with Additional Information
December 31, 2007**

plante
m
moran

Independent Auditor's Report

To the Board of Directors
Lancaster Pollard & Company

We have audited the accompanying balance sheet of Lancaster Pollard & Company as of December 31, 2007 and 2006 and the related statements of operations, stockholder's equity, and cash flows for the years then ended. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Lancaster Pollard & Company at December 31, 2007 and 2006 and the results of its operations and its cash flows for the years then ended, in conformity with accounting principles generally accepted in the United States of America.

Plante & Moran, PLLC

February 15, 2008

Lancaster Pollard & Company

Balance Sheet

| | December 31, 2007 | December 31, 2006 |
|---|----------------------|----------------------|
| Assets | | |
| Cash | \$ 3,447,837 | \$ 2,665,823 |
| Accounts receivable | 180,694 | 77,794 |
| Due from related parties | 36,951 | 58,672 |
| Investments | 191,380 | 402,849 |
| Property and equipment | 347,278 | 353,607 |
| Prepaid expenses | 30,186 | 23,197 |
| Total assets | <u>\$ 4,234,326</u> | <u>\$ 3,581,942</u> |
| Liabilities and Stockholder's Equity | | |
| Liabilities | | |
| Deferred revenue | \$ 463,305 | \$ 72,660 |
| Accounts payable | 169,126 | 64,904 |
| Customer deposits and advances | 147,544 | 165,000 |
| Accrued liabilities and other: | | |
| Accrued compensation | 684,854 | 537,221 |
| Accrued rent | 212,041 | 238,273 |
| Other accrued liabilities | 22,300 | 22,587 |
| Total liabilities | 1,699,170 | 1,100,645 |
| Stockholder's Equity | <u>2,535,156</u> | <u>2,481,297</u> |
| Total liabilities and stockholder's equity | <u>\$ 4,234,326</u> | <u>\$ 3,581,942</u> |

Lancaster Pollard & Company

Statement of Operations

| | Year Ended | |
|--------------------------------------|----------------------|----------------------|
| | December 31, 2007 | December 31, 2006 |
| Revenue | | |
| Financial advisory | \$ 2,196,817 | \$ 2,109,635 |
| Trading commissions | 1,133,835 | 1,143,607 |
| Remarketing fees | 1,178,532 | 1,223,577 |
| Underwriting fees | 3,241,631 | 2,503,600 |
| Management fees | 768,931 | 563,850 |
| Interest income | 136,446 | 85,545 |
| Other | 159,391 | 309,082 |
| Total revenue | 8,815,583 | 7,938,896 |
| Expenses | | |
| Employee compensation and benefits | 4,531,455 | 4,004,462 |
| Occupancy expense | 422,969 | 391,221 |
| Professional fees | 25,784 | 50,064 |
| Advertising | 348,055 | 201,519 |
| Supplies and office expense | 98,781 | 170,372 |
| Underwriting and processing expenses | 66,646 | 52,312 |
| Taxes, dues, and licenses | 20,547 | 79,500 |
| Travel and entertainment | 356,020 | 281,625 |
| Other | 91,467 | 102,543 |
| Total expenses | 5,961,724 | 5,333,618 |
| Net Income | \$ 2,853,859 | \$ 2,605,278 |

Lancaster Pollard & Company

Statement of Stockholder's Equity

| | Common Stock | Additional Paid-in Capital | Retained Earnings | Total |
|------------------------------------|-----------------|-------------------------------|----------------------|---------------------|
| Balance - January 1, 2006 | \$ 500 | \$ 39,500 | \$ 4,071,471 | \$ 4,111,471 |
| Net income | - | - | 2,605,278 | 2,605,278 |
| Distributions | - | - | (4,235,452) | (4,235,452) |
| Balance - December 31, 2006 | 500 | 39,500 | 2,441,297 | 2,481,297 |
| Net income | - | - | 2,853,859 | 2,853,859 |
| Distributions | - | - | (2,800,000) | (2,800,000) |
| Balance - December 31, 2007 | <u>\$ 500</u> | <u>\$ 39,500</u> | <u>\$ 2,495,156</u> | <u>\$ 2,535,156</u> |

Lancaster Pollard & Company

Statement of Cash Flows

| | Year Ended | |
|--|----------------------|----------------------|
| | December 31, 2007 | December 31, 2006 |
| Cash Flows from Operating Activities | | |
| Net income | \$ 2,853,859 | \$ 2,605,278 |
| Adjustments to reconcile net income to net cash from operating activities: | | |
| Depreciation | 85,822 | 65,285 |
| Changes in operating assets and liabilities which provided (used) cash: | | |
| Accounts receivable and due from related parties | (102,900) | 27,526 |
| Prepaid expenses | (6,989) | (19,869) |
| Accounts payable | 104,222 | (10,501) |
| Accrued compensation | 147,633 | 300,270 |
| Deferred revenue | 390,645 | (107,466) |
| Customer deposits and advances | (17,456) | 25,000 |
| Other accrued liabilities | (287) | (4,035) |
| Accrued rent | (26,232) | (24,046) |
| Net cash provided by operating activities | 3,428,317 | 2,857,442 |
| Cash Flows from Investing Activities | | |
| Net increase in mutual funds | (8,531) | (18,837) |
| Purchase of property and equipment | (79,493) | (214,330) |
| Purchase of revenue bonds | - | (140,000) |
| Proceeds from revenue bonds | 220,000 | 85,000 |
| Due from related parties | 21,721 | (50,116) |
| Net cash provided by (used in) investing activities | 153,697 | (338,283) |
| Cash Flows from Financing Activities - Distributions paid | (2,800,000) | (4,235,452) |
| Net Increase (Decrease) in Cash | 782,014 | (1,716,293) |
| Cash - Beginning of year | 2,665,823 | 4,382,116 |
| Cash - End of year | <u>\$ 3,447,837</u> | <u>\$ 2,665,823</u> |

Lancaster Pollard & Company

Notes to Financial Statements December 31, 2007 and 2006

Note 1 - Nature of Business and Significant Accounting Policies

Nature of Operations - Lancaster Pollard & Company (the "Company") is a wholly owned subsidiary of Lancaster Pollard Holdings, Inc. Upon formation of Lancaster Pollard Holdings, Inc. in 2006, the former stockholders of the Company exchanged their Lancaster Pollard & Company stock for Lancaster Pollard Holdings, Inc. stock. The formation of Lancaster Pollard Holdings, Inc. did not impact the operations or financial statements of the Company.

The Company is engaged predominantly in the underwriting of taxable and tax-exempt securities, primarily to the healthcare and senior-living industries. The Company was incorporated in Ohio in 1988 and conducts operations principally in Columbus, Ohio. In addition to Columbus, the Company has offices in Atlanta, Austin, Denver, and Kansas City.

Use of Estimates - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Accounts Receivable - Accounts receivable are stated at net invoice amounts. An allowance for doubtful accounts is established based on a specific assessment of all invoices that remain unpaid following normal customer payment periods. All amounts deemed to be uncollectible are charged against the allowance for doubtful accounts in the period the determination is made. Management did not consider an allowance for doubtful accounts necessary at December 31, 2007 or 2006.

Investments - The Company has marketable securities which are classified as available-for-sale investments. Book value of the marketable securities approximates market value. Investments consist of mutual funds totaling \$146,380 and \$137,849 and revenue bonds totaling \$45,000 and \$265,000 at December 31, 2007 and 2006, respectively. The revenue bonds outstanding at December 31, 2007 mature in 2008.

Property and Equipment - Property and equipment are recorded at cost. Depreciation is computed by the straight-line method based on estimated useful lives of the related assets. Expenditures for maintenance and repairs are charged to expense as incurred, whereas major additions are capitalized.

Recognition of Revenue - Revenue from underwriting and trading commissions is recognized on the bond or note closing date. Revenue from financial advisory services, remarketing fees, and management fees is billed on a quarterly or an annual basis and is recognized in the period in which the services are provided.

Lancaster Pollard & Company

Notes to Financial Statements December 31, 2007 and 2006

Note 1 - Nature of Business and Significant Accounting Policies (Continued)

Advertising - The Company expenses advertising costs as incurred. Development costs are charged to expense the first time an advertisement runs.

Income Taxes - The Company, under the Internal Revenue Code, has elected to be treated as an S Corporation for income tax purposes. Under this election, the stockholders report taxable income and pay any federal income tax personally. Accordingly, no provision for federal income taxes has been recorded by the Company. The Company is registered in Ohio as a Dealer of Intangibles. As such, Ohio taxes are equity-based and the Company is not subject to local income taxes in the municipalities in which it operates.

Note 2 - Property and Equipment

Major classes of property and equipment are as follows:

| | <u>2007</u> | <u>2006</u> | <u>Depreciable Life - Years</u> |
|------------------------------------|-------------------|-------------------|-------------------------------------|
| Computer equipment and software | \$ 354,497 | \$ 280,923 | 3-5 |
| Furniture, fixtures, and equipment | <u>361,035</u> | <u>355,116</u> | 5-10 |
| Total cost | 715,532 | 636,039 | |
| Accumulated depreciation | <u>(368,254)</u> | <u>(282,432)</u> | |
| Net property and equipment | <u>\$ 347,278</u> | <u>\$ 353,607</u> | |

Depreciation expense was \$85,822 for 2007 and \$65,285 for 2006.

Note 3 - Common Stock

At December 31, 2007 and 2006, the Company had authorized the issuance of 750 shares of no par common stock with a stated value of \$5 per share. At December 31, 2007 and 2006, 100 shares were issued and outstanding.

Note 4 - Operating Leases

The Company leases office facilities and vehicles under operating lease agreements expiring at various dates through December 2015. Lease expense pursuant to these agreements for 2007 and 2006 was \$305,107 and \$318,783, respectively.

Lancaster Pollard & Company

Notes to Financial Statements December 31, 2007 and 2006

Note 4 - Operating Leases (Continued)

A summary of future minimum lease payments is as follows:

| <u>Years Ending December 31</u> | <u>Amount</u> |
|-------------------------------------|---------------------|
| 2008 | \$ 451,715 |
| 2009 | 469,550 |
| 2010 | 470,390 |
| 2011 | 426,439 |
| 2012 | 401,264 |
| 2013 and thereafter | <u>1,043,286</u> |
| Total | <u>\$ 3,262,644</u> |

Note 5 - Related Party Transactions

The Company received \$768,931 and \$563,850 in management fees from companies under common ownership during the years ended December 31, 2007 and 2006, respectively. The management fees are mutually agreed upon on an annual basis and include employee compensation and benefits, occupancy costs, overhead, and other management services provided by the Company.

The Company also received \$989,528 and \$885,685 in trading desk commissions from a company under common ownership during the years ended December 31, 2007 and 2006, respectively. The trading desk commissions arise when the Company brokers a mortgage arrangement for the related company.

Note 6 - Employee Benefit Plan

401(k) Plan - The Company maintains a safe harbor 401(k) plan covering all full-time employees who meet certain age and length of service requirements. The Company's contribution to the plan totaled \$309,114 and \$154,440 for the years ended December 31, 2007 and 2006, respectively.

Note 7 - Net Capital Requirements

The Company is subject to Securities and Exchange Commission (SEC) Uniform Net Capital Rule (15c 3-1) which requires the maintenance of minimum capital of \$100,000 and requires that the ratio of aggregate indebtedness to net capital (net capital ratio), both as defined, shall not exceed 15 to 1. At December 31, 2007 and 2006, the Company had net capital of \$1,834,269 and \$1,834,050, respectively, and its aggregate indebtedness to net capital ratio was 0.93 and 0.60 to 1 at December 31, 2007 and 2006, respectively.

Additional Information

Independent Auditor's Report on
Additional Information Required by Rule 17a-5
of the Securities and Exchange Commission

To the Board of Directors
Lancaster Pollard & Company

We have audited the accompanying financial statements of Lancaster Pollard & Company (a wholly owned subsidiary of Lancaster Pollard Holdings, Inc.) as of and for the years ended December 31, 2007 and 2006 and have issued our report thereon dated February 15, 2008. Our audits were made for the purpose of forming an opinion on the basic financial statements taken as a whole. The information contained in Schedules I and II is presented for the purpose of additional analysis and is not a required part of the basic financial statements, but is supplementary information required by Rule 17a-5 of the Securities and Exchange Commission. Such information has been subjected to the procedures applied in the audits of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

Plante & Moran, PLLC

February 15, 2008

Lancaster Pollard & Company

Schedule I - Computation of Net Capital Under Rule 15c 3-1 of the Securities and Exchange Commission

| | <u>2007</u> | <u>2006</u> |
|---|---------------------|---------------------|
| Net Capital - Total stockholder's equity | \$ 2,535,156 | \$ 2,481,297 |
| Deductions: | | |
| Nonallowable assets: | | |
| Accounts receivable - Trade greater than 30 days | 58,625 | 77,793 |
| Accounts receivable - Due from related parties | 36,951 | 58,672 |
| Property and equipment | 347,278 | 353,607 |
| Haircut on securities | 227,847 | 133,978 |
| Other assets | <u>30,186</u> | <u>23,197</u> |
| Net Capital | 1,834,269 | 1,834,050 |
| Minimum Net Capital Requirement | <u>100,000</u> | <u>100,000</u> |
| Excess Net Capital | <u>\$ 1,734,269</u> | <u>\$ 1,734,050</u> |
| Excess Net Capital 1000% | <u>\$ 1,664,352</u> | <u>\$ 1,723,986</u> |
| Total Aggregate Indebtedness Net of Subordinate Debt | <u>\$ 1,699,170</u> | <u>\$ 1,100,645</u> |
| Ratio of Aggregate Indebtedness to Net Capital | <u>0.93</u> | <u>0.60</u> |

Note: There are no differences between audited net capital above and net capital as reported on the FOCUS Report and as reported on Form X-17A-5, Part IIA.

Lancaster Pollard & Company

Schedule II - Claim for Exemption Under Rule 15c3-3 of the Securities and Exchange Commission December 31, 2007 and 2006

The Company is exempt from Rule 15c3-3 of the Securities and Exchange Commission under paragraph (k)(2)(ii). All customer transactions are cleared through another broker-dealer on a fully disclosed basis. The Company was in compliance with the conditions of the exemption at December 31, 2007 and 2006.

Independent Auditor's Report on
Internal Control Required by Rule 17a-5
of the Securities and Exchange Commission

To the Board of Directors
Lancaster Pollard & Company

In planning and performing our audit of the financial statements of Lancaster Pollard & Company for the year ended December 31, 2007, we considered its internal control, including control activities for safeguarding securities, in order to determine our auditing procedures for the purpose of expressing an opinion on the financial statements and not to provide assurance on the internal control.

Also, as required by Rule 17a-5(g)(1) of the Securities and Exchange Commission (the "Commission"), we have made a study of the practices and procedures followed by Lancaster Pollard & Company including tests of such practices and procedures that we considered relevant to the objectives stated in Rule 17a-5(g) in making the periodic computations of aggregate indebtedness (or aggregate debits) and net capital under Rule 17a-3(a)(11) and for determining compliance with the exemptive provisions of Rule 15c3-3. Because the Company does not carry securities accounts for customers or perform custodial functions relating to customer securities, we did not review the practices and procedures followed by the Company in any of the following:

- 1) Making quarterly securities examinations, counts, verifications, and comparisons
- 2) Recording of differences required by Rule 17a-13
- 3) Complying with requirements for prompt payment for securities under Section 8 of Federal Reserve Regulation T of the Board of Governors of the Federal Reserve System

The management of Lancaster Pollard & Company is responsible for establishing and maintaining an internal control structure and the practices and procedures referred to in the preceding paragraph. In fulfilling this responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of internal control structure policies and procedures and of the practices and procedures referred to in the preceding paragraph and to assess whether those practices and procedures can be expected to achieve the Commission's above-mentioned objectives. Two of the objectives of an internal control structure and the practices and procedures are to provide management with reasonable, but not absolute, assurance that assets for which Lancaster Pollard & Company has responsibility are safeguarded against loss from unauthorized use or disposition, and that transactions are executed in accordance with management's authorization and recorded properly to permit the preparation of financial statements in accordance with accounting principles generally accepted in the United States of America. Rule 17a-5(g) lists additional objectives of the practices and procedures listed in the preceding paragraph.

To the Board of Directors
Lancaster Pollard & Company

Because of inherent limitations in internal control or the practices and procedures referred to above, errors or irregularities may nevertheless occur and not be detected. Also, projection of any evaluation of them to future periods is subject to the risk that they may become inadequate because of changes in conditions or that the effectiveness of their design and operation may deteriorate.

Our consideration of internal control would not necessarily disclose all matters in internal control that might be material weaknesses under standards established by the American Institute of Certified Public Accountants. A material weakness is a condition in which the design or operation of the specific internal control components does not reduce to a relatively low level the risk that errors or irregularities in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. However, we noted no matters involving internal control, including control activities for safeguarding securities, that we consider to be material weaknesses as defined above.

We understand the practices and procedures that accomplish the objectives referred to in the second paragraph of this report are considered by the Commission to be adequate for its purposes in accordance with the Securities Exchange Act of 1934 and related regulations, and that practices and procedures that do not accomplish such objectives in all material respects indicate a material inadequacy for such purposes. Based on this understanding and on procedures performed, we believe that Lancaster Pollard & Company's practices and procedures were adequate at December 31, 2007 to meet the Commission's objectives.

This report is intended solely for the information and use of the stockholder, management, the Securities and Exchange Commission, the National Association of Securities Dealers, Inc., and other regulatory agencies that rely on Rule 17a-5(g) under the Securities Exchange Act of 1934 and should not be used for any other purpose.

Plante & Moran, PLLC

February 15, 2008

END